CESA #9 Straight A Leadership Assessment Results

Alignment

Number Survey Respondents

Board of Control 7

Agency Administrative Team 5

Directors/Coordinators 7

Total Respondents 19/25 76%

Organizational Strengths

- 1. Financial and Fiscal Responsibility
- 2. Improving Member Districts
- 3. Consistency in Leadership

Challenges to Higher Performance

- 1. Time and Priorities
- 2. Lack of Funding and Resources
- 3. Industry Accountability Pressures

Opportunities for Improvement

- 1. Improving Member Districts
- 2. Technology
- 3. Focus on Strategic Direction and Improving the Organization

External Environment Last 5 Years

• Difficult: 50%

• Normal: 38.9%

External Environment Next 5 Years

- Difficult: 63.2%
- Normal: 26.3%
- The New Normal?
- Studer Group notes that in health care, most board and executive team members rate this as "very difficult" while other leaders rate this as normal. Not so at CESA #9. Pretty good alignment between the three groups on "difficult."

Readiness for Change

Future Results--Same Performance

- Very Good: 42.1%
- Good: 42.1%
- We may not share a perception that change may be required to meet the demands of external environment (which over 70% of us agreed would be difficult or very difficult).
- Navigating Change, Nimbleness,
 Adaptability is the Nature of CESA #9

Fundamentals

Evaluation & Leader Accountability

- Excellent: 15.8%
- Good: 68.4%
- Intrinsic motivation (vs. evaluation) linked to accountability (i.e. it's not my annual review that holds me accountable; it's the relevance of the work and internal high expectations of self?)

How Well Does Current Leadership Development Prepare You for Leadership

- Excellent: 15.8%
- Good: 36.8%
- Fair: 36.8%
- We have room to grow together and thus the excitement about partnership with Studer Education

Self-Awareness

Rate Organization: Staff Perspective

1=Worst in Class

10=Best in Class

Average by Group

- Board of Control: 9.33
- Administrative Team: 8.80
- Directors/Coordinators: 9.14
- Overall: 9.07

Rate Organization: Superintendent & Principal Perspective

- 1=Worst in Class
- 10=Best in Class
- Average by Group
- Board of Control: 9.00
- Administrative Team: 8.80
- Directors/Coordinators: 8.57
- Overall: 8.75

Consistency

Skill of Organization-Standardizing Best Leadership Practices

- 1=Worst in Class
- 10=Best in Class
- Average by Group
- Board of Control: 9.00
- Administrative Team: 8.40
- Directors/Coordinators: 8.57
- Overall: 8.68

Consistency of Organization-Standardizing Best Leadership Practices

1=Worst in Class

10=Best in Class

Average by Group

- Board of Control: 9.57
- Administrative Team: 8.20
- Directors/Coordinators: 8.29
- Overall: 8.74

Accountability

Performance Management-Number of Employees Supervised

None: 11

1-10: 5

11-20: 1 (Matt-itinerant staff)

21-30: 1 (Karen-agency staff)

61-70: 1 (WVS teachers)

Performance Management-Under-Performing Employees

Not Meeting Expectations

3

Formal Disciplinary or Corrective Action

3